THE **POWER** OF **PENN**

I M P A C T S U M M A R Y





Dear Alumni, Parents, and Friends,

Penn is driven by the conviction that education can create a better world. With *The Power of Penn* Campaign, we dramatically amplified Penn's ability to advance knowledge for good. Rooted in our aspiration to grow inclusion, spark innovation, and accelerate impact, this Campaign created the leaders and knowledge the world needs to confront the most pressing issues of our time.

With extraordinary support from the Penn community, we exceeded our \$4.1 billion goal, raising an incredible \$5.4 billion during the Campaign! This achievement is a powerful testament to the ideals and values that inspire our work each day.

This Campaign has multiplied educational opportunities and forged new pathways to Penn for talented students of all backgrounds. It has helped us to attract and support dynamic faculty members who are bold thinkers, working across disciplines to address complex issues. It has enabled groundbreaking and lifesaving research, including knowledge that was critical in the fight against COVID-19. New resources are advancing sustainable energy solutions that will improve the health of our planet. New facilities made possible through this Campaign will advance patient-centered health care, train future educators, nurture entrepreneurship, drive energy research, and harness the power of data science. New names for the Penn Carey Law School and the Stuart Weitzman School of Design mark transformative philanthropy to strengthen the impact of these professions on our students and our world.

The Power of Penn Campaign has also deepened our connections with Penn's greatest strength: our alumni, parents, and friends all over the world. Time and again, you—the people of Penn—have shown what is possible when we come together with shared vision. The power of Penn is in these pages, and it is in all of you. Please join me in celebrating all that we have accomplished and the future made possible by this noble endeavor.

With appreciation,

Amy Gutmann

President, University of Pennsylvania





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CAMPAIGN VOLUNTEER LEADERSHIP

This Campaign has opened countless new doors. It has increased access to higher education; inspired breakthroughs in science, technology, and medicine; and connected disciplines across the University. The Power of Penn will resonate for generations through the leaders it has inspired and the new knowledge it has created. The possibilities are infinite and the future is brighter because of Penn.

SCOTT L. BOK, C'81, W'81, L'84 Chair, Board of Trustees





Through The Power of Penn Campaign, the University has shown how its mission advances knowledge, expands opportunity, and turns today's ideas into tomorrow's innovations. Penn is poised not only to enter a new era of higher education, but also to lead it.

DAVID L. COHEN, L'81, HON'21 Former Chair, Board of Trustees, 2009–2021

The future calls for new opportunities, new ideas to inspire us, and new leaders to create change around the globe. The Power of Penn Campaign has demonstrated just how much Penn can do to solve the world's greatest challenges and forge pathways toward a more just and equitable future.

ROBERT M. LEVY, WG'74 Chair, *The Power of Penn* Campaign Trustee Emeritus





The Power of Penn Campaign has shown something immensely important—the power of us. When the Penn community comes together, there is no limit to what we can accomplish. Collectively, we have made an incalculable impact on the University and created lasting change in the world.

LEE SPELMAN DOTY, W'76Vice Chair, *The Power of Penn* Campaign Vice Chair, Board of Trustees

During the Campaign, we set a specific goal to increase alumni engagement with the University and each other—and together, we did just that! Connecting through events and lectures, our regional clubs, class reunions, affinity groups, and more, we strengthened Penn's greatest resource—the power of our people.

ANN REESE, CW'74 President, Penn Alumni Trustee





THE POWER OF PENN CAMPAIGN STEERING COMMITTEE

It is with sincere gratitude that we recognize the outstanding leadership of our Campaign Steering Committee members. Their steadfast commitment to our shared vision sets an inspiring example for our entire community.

ROBERT M. LEVY, WG'74

Campaign Chair

LEE SPELMAN DOTY, W'76, PAR'06

Campaign Vice Chair

......

LISA M. ALDISERT

CW'75, G'75

ELIE A. ATALLAH

PAR'20

BONNIE MIAO BANDEEN

C'80, WG'85, PAR'16, PAR'24

BRETT H. BARTH

W'93

ALLAN C. BELL

C'81, PAR'11, PAR'14

SCOTT L. BOK

C'81, W'81, L'84, PAR'17, PAR'22

ALLISON WEISS BRADY

C'93

ANDREW R. BROWNSTEIN

C'75, W'75, WG'76, PAR'12, PAR'14

WILLIAM W. M. CHEUNG

D'81, GD'82, PAR'08, PAR'12

DAVID L. COHEN

L'81, HON'21

JAMES G. DINAN

W'81, PAR'21

BETH S. ERTEL

W'88, WG'92, PAR'17, PAR'18, PAR'21

DAVID ERTEL

W'87, WG'88, PAR'17, PAR'18, PAR'21

PETER C. FERRY

C'79, G'21, PAR'20, PAR'21

MARK L. FIRST

W'87, PAR'18, PAR'21

JAY G. GOLDMAN

W'79, PAR'13, PAR'21

JAMES H. GREENE, JR.

W'72, PAR'05, PAR'08, PAR'10

ALEX HAIDAS

C'93. ENG'93. WG'98

ANDREW R. HEYER

W'79, WG'79, PAR'05, PAR'09, PAR'11, PAR'12

STEPHEN J. HEYMAN

W'59, PAR'89

CHRISTINE HIKAWA

CW'73, PAR'21

GEORGE KWOK LUNG HONGCHOY

WG'91, PAR'18, PAR'21

OSAGIE O. IMASOGIE

GL'85, PAR'17

T. GIBBS KANE, JR.

W'69

LORI KANTER TRITSCH

GAR'85, PAR'16

DOUGLAS R. KORN

W'84, PAR'22, PAR'23

ALEX T. KRUEGER

ENG'96, W'96

ANDREA BERRY LAPORTE

NU'69

AERIN R. LAUDER

C'92, PAR'22, PAR'23

RICHARD LICHTER

MATTHEW H. NORD

W'01

CATHERINE M. O'HERN LYONS

C'86

KEVIN S. PENN

W'83, PAR'14, PAR'17, PAR'22

KRISTA M. PINOLA

NU'86

JULIE BEREN PLATT

C'79, PAR'05, PAR'08, PAR'12, PAR'21

SETH P. PLATTUS

L'86, PAR'14, PAR'17, PAR'24

MICHAEL J. PRICE

W'79

ANDREW S. RACHLEFF

W'80, PAR'14

ANN L. REED

ANN REESE

CW'74, PAR'06, PAR'12

GAIL PETTY RIEPE

CW'68, PAR'98

MARC J. ROWAN

W'84, WG'85, PAR'17, PAR'18

ALAN DAVID SCHNITZER

W'88, PAR'20, PAR'24

ANNE BERMAN SCHNITZER

C'88, PAR'20, PAR'24

PETER V. SHOEMAKER

C'86, PAR'22

PATRICIA B. SILVERSTEIN

DAVID E. SIMON

W'95, WG'01

SUSAN DROSSMAN SOKOLOFF

C'84, PAR'17, PAR'18, PAR'21

ROBERT M. STAVIS

EAS'84, W'84, PAR'16

RICHARD W. VAGUE

BRYAN SCOTT VERONA

W'94, PAR'25

MARLA WEINSTEIN WASSERMAN

C'90, L'93, PAR'20

GEORGE A. WEISS

W'65, HON'14, PAR'89, PAR'93

JILL TOPKIS WEISS

C'89, WG'93, PAR'19

MARK B. WERNER

C'80, PAR'12, PAR'16

LISE J. SPIEGEL WILKS

C'80, PAR'15, PAR'23

ERIC LOUIS ZINTERHOFER

C'93, PAR'22, PAR'23

THANK YOU VOLUNTEER LEADERS

Penn's power emanates from its people—a global network of alumni and friends whose engagement provides the foundation for our success. We gratefully acknowledge the following groups whose involvement and enthusiasm throughout the Campaign have dramatically amplified our ability to expand opportunity and create change around the globe.

UNIVERSITY BOARD OF TRUSTEES

CAMPAIGN STEERING COMMITTEE

ADVISORY BOARD OF MANAGERS OF THE MORRIS ARBORETUM

ANNENBERG CENTER FOR THE PERFORMING ARTS BOARD OF ADVISORS

ASIA CAMPAIGN LEADERSHIP COMMITTEE

ATHLETICS BOARD OF ADVISORS

ATHLETICS CAMPAIGN STEERING COMMITTEE

CAMPAIGN ALUMNI ENGAGEMENT COMMITTEE



CAMPAIGN STUDENT ENGAGEMENT COMMITTEE

ENGINEERING TECHNICAL ADVISORY BOARD

GRADUATE SCHOOL OF EDUCATION BOARD OF ADVISORS

INSTITUTE OF CONTEMPORARY ART BOARD OF ADVISORS

MAJOR GIFTS CAMPAIGN COUNCIL

NETTER CENTER FOR COMMUNITY PARTNERSHIPS ADVISORY BOARD

PARENT LEADERSHIP COMMITTEE

PENN ALUMNI BOARD OF DIRECTORS

PENN ARTS & SCIENCES BOARD OF ADVISORS

PENN CAREY LAW CAMPAIGN EXECUTIVE COMMITTEE

PENN CAREY LAW BOARD OF ADVISORS

PENN EUROPE, MIDDLE EAST, AND AFRICA LEADERSHIP COMMITTEE (EMEA)

PENN MEDICINE BOARD

PENN MEDICINE DEVELOPMENT LEADERSHIP CABINET

PENN MEDICINE POWER OF PENN CAMPAIGN CABINET

SCHOOL OF DENTAL MEDICINE BOARD OF ADVISORS

SCHOOL OF ENGINEERING AND APPLIED SCIENCE BOARD OF ADVISORS



SCHOOL OF NURSING BOARD OF ADVISORS

SCHOOL OF VETERINARY MEDICINE BOARD OF ADVISORS

SCHOOL OF SOCIAL POLICY & PRACTICE BOARD OF ADVISORS

THE PENN FUND EXECUTIVE BOARD

UNDERGRADUATE FINANCIAL AID LEADERSHIP COUNCIL

UNIVERSITY LIBRARIES BOARD OF ADVISORS

UNIVERSITY MUSEUM CAMPAIGN CABINET

UNIVERSITY MUSEUM OF ARCHAEOLOGY AND ANTHROPOLOGY BOARD OF ADVISORS

WEITZMAN SCHOOL OF DESIGN BOARD OF ADVISORS

WHARTON ALUMNI EXECUTIVE BOARD

WHARTON BOARD OF ADVISORS

WHARTON CAMPAIGN CABINET





WHARTON EXECUTIVE BOARD FOR ASIA

WHARTON EXECUTIVE BOARD FOR EUROPE, THE MIDDLE EAST, AND AFRICA

WHARTON EXECUTIVE BOARD FOR LATIN AMERICA

WHARTON EXECUTIVE EDUCATION BOARD

WHARTON GRADUATE EXECUTIVE BOARD

WHARTON UNDERGRADUATE EXECUTIVE BOARD



Inclusion shines brightest in our commitment to making the full Penn experience possible for every student—regardless of income level, identity, or background. By leveling the playing field, creating an environment where all students feel they can belong, and expanding learning opportunities, Penn is transforming lives and empowering students to become tomorrow's leaders.



- The Stavros Niarchos Foundation
 Paideia Program was created in 2019 as a hub for civic dialogue and citizenship in undergraduate education.
- The Sachs Program for Arts Innovation was established in 2016 to provide grants and strategic support for the arts at Penn.
- The Penn Athletics Wharton Leadership Academy was established as part of the newly named Pottruck Center for Student-Athlete Success.





REVOLUTIONIZING HEALTH

The ingenuity and innovation at Penn Medicine, Penn Vet, Penn Dental Medicine, Penn Nursing, and beyond are changing the way we diagnose, treat, and prevent illness and prepare the next generation of professionals in health care. In an era that has tested health systems across the globe and demanded more from our researchers than ever before, Penn is leading the way, fueled by our commitment to collaboration and investment in cross-disciplinary partnerships.



THROUGH

RESEARCH

- Penn's breakthrough research to modify mRNA molecules was central to the design of the Moderna and Pfizer-BioNTech COVID-19 vaccines.
- Penn Medicine is leading the ImmunoRevolution, developing novel therapies that supercharge the body's own immune system to treat and prevent disease.
- The Abramson Cancer Center and its Basser Center for BRCA continue to build scientific knowledge, improve clinical care, and increase public awareness around BRCA-related hereditary cancers.
- Through the **Center for Integrative Global Oral Health**, established in 2021, Penn Dental Medicine is advancing oral health as a critical component of overall health.
- The Advanced Imaging and Translational Center at Penn Vet's large animal campus in Kennett Square, Pa., will pioneer treatments and provide insights that translate to human health care.







ADVANCING KNOWLEDGE ACROSS **DISCIPLINES**

By breaking down traditional barriers and working across disparate fields, Penn faculty and students uncover new approaches to scholarship and unexpected practical solutions that change our world for the better. Exceptional collaborations would not be possible without exceptional minds, and named professorships recognize and reward eminent faculty for their passion and expertise, helping Penn to attract and retain the very best. At the same time, renovations and new buildings made possible by *The Power of Penn* Campaign are transforming spaces to support and facilitate cross-disciplinary study for years to come.



THROUGH

INCREASED SUPPORT FOR FACULTY AND STAFF

- Increased endowment for faculty and staff
 positions at each of Penn's schools and centers has
 strengthened our capacity to recruit and retain
 distinguished scholars and eminent leaders.
- The creation of 12 new Penn Integrates Knowledge Professorships is fueling discoveries by empowering collaborative research across multiple schools.



THROUGH

EXPANDED SCHOLARLY RESOURCES

 New collections at the Penn Libraries—including the Ashley Bryan Archive and the Arnold and Deanne Kaplan Collection of Early American Judaica—add to the breadth of scholarly cultural materials.









THROUGH

GROUNDBREAKING CROSS-DISCIPLINARY PROGRAMS

- Wharton Neuroscience uses the study of the brain to bring together scholars from Penn Medicine, the Annenberg School for Communication, Penn Engineering, and Penn Arts & Sciences.
- Behavior Change for Good combines the social sciences, medicine, computer science, and neuroscience to better understand deep-seated human behaviors impacting everyday life.
- The Penn Humanities Forum was renamed and expanded as the Wolf Humanities Center, a hub that connects humanities scholarship with other disciplines.
- The Price Lab for Digital Humanities is a collaborative incubator space for arts, culture, and humanities research using advanced digital tools and methods.
- MindCORE (the Mind Center for Outreach, Research, and Education) is galvanizing Penn's resources dedicated to the integrative study of the mind.
- The Actionable Intelligence for Social Policy initiative at the School of Social Policy & Practice develops integrated data systems so government agencies can serve constituents better.

WITH

COLLABORATIVE NEW SPACES

- The Penn Museum Building Transformation provides enhanced access to knowledge and perspectives across time and disciplines.
- The new Academic Research Building brings together many of the Wharton School's research and programs, with a focus on business data and analytics.
- Once completed, the new Data Science Building at Penn Engineering will integrate diverse communities across Penn and Philadelphia, enabling students and faculty to transform data into actionable insights.

INCUBATING INNOVATION AND ENTREPRENEURSHIP

The quest to innovate goes beyond scientific discovery—it holds the potential to help us work smarter, more efficiently, and more sustainably. *The Power of Penn*Campaign has created dedicated hubs to nurture new ventures and drive innovation on campus. New programs and additional resources are supporting tomorrow's entrepreneurs to bring revolutionary concepts to the public realm across numerous fields. At the same time, Campaign support is catalyzing Penn's research and engagement with industry leaders to impact businesses and communities across the globe.



(A)

WITH

FRAMEWORKS TO CATALYZE NEW IDEAS

- The Stevens Center for Innovation in Finance at the Wharton School advances cutting-edge research in information technology for more innovative financial services.
- The Graduate School of Education's center for global education innovation, Catalyst @ Penn GSE, drives best practices and powerful new tools.
- The Harris Family Alternative Investments Program will expand co-curricular opportunities for Wharton students.
- The Brownstein Residency for Artistic Innovation at the Annenberg Center for the Performing Arts brings visiting artists who represent and interpret a broad range of cultures and experiences to Penn and Philadelphia.

WITH

INCUBATOR SPACES TO FUEL INNOVATION

- The Weitzman School's Advanced Research and Innovation Lab is taking architectural design to the next level through robotic fabrication and modeling technologies.
- Tangen Hall brings together business, engineering, and design expertise to pilot student-led concepts through programs including Wharton's Venture Lab.









WITH

SUPPORT FOR DISCOVERIES IN HEALTH CARE

- The Penn Nursing Innovation Incubator Fund is fueling competitive grants for nurses conducting pilot studies and developing fresh prototypes to improve health care.
- The new Center for Innovation and Precision Dentistry bridges
 Penn Dental Medicine and Penn Engineering to accelerate the
 development of dental solutions and devices.



DRIVING ENERGY SOLUTIONS

The Power of Penn Campaign has enabled scientists and scholars across the University to devise new methods for the creation, storage, and conversion of clean, efficient, and cost-effective energy. Additionally, the experience and role of communities and microclimates across the globe are taking center stage with Penn-driven education and awareness programs, public conversation, and scholarship investigating climate change to influence more sustainable business practices and public policy. By developing solutions and educating future leaders in energy science, Penn's research centers, programs, and initiatives are developing green technologies, setting the foundation for the creation of new jobs, and ensuring a cleaner planet for generations to come.



THROUGH RESEARCH AND POLICY

- The new Vagelos Laboratory for Energy Science and Technology, once constructed, will provide collaborative space for the work of top energy scientists at Penn Arts & Sciences and Penn Engineering as well as a striking gateway to Penn from Center City.
- Established in 2016, the Vagelos Institute for Energy
 Science and Technology is a powerful research hub that
 brings together world-class scientists from around Penn's
 campus to change the face of energy science.
- A significant new gift to the Kleinman Center for Energy Policy fuels research and provides additional experiential learning opportunities for students.



- At the Center for Sustainable
 Separations of Metals (CSSM),
 Jessica Anna, Joseph Subotnik,
 and Eric Schelter are developing
 new chemical separation
 strategies to make recycling more
 economical. Housed within the
 Vagelos Institute, CSSM will also
 partner with the Kleinman Center
 for Energy Policy to provide
 training in sustainability outreach
 and community engagement.
 Photo: Eric Sucar, University
 Communications
- The Ian L. McHarg Center uses urban ecological design to imagine solutions that mitigate the effects of climate change, including this illustration of a Midwestern farm and surrounding city powerd by wind energy and green technology.





The Power of Penn Campaign featured countless opportunities for members of the Penn community to connect with each other and with the University. Alumni, students, parents, and friends of Penn established new relationships, built stronger networks, and continued their engagement through a combination of in-person and virtual programming, volunteer experiences, and dynamic communications. Coming out of the Campaign, we are more committed than ever to creating a welcoming and inclusive community that voices individuality, celebrates differences, and recognizes the impact that we can make together in the world.



WITH ROBUST ALUMNI PROGRAMS

- Special initiatives designed by yPenn Alumni offered dynamic opportunities for approximately 2,500 new undergraduate alumni to engage with Penn and fellow graduates annually.
- Affinity groups connected thousands of alumni through 700+ events annually, virtual programming, and a new volunteer leadership development program.
- New Anti-Racist Education and Action programs expanded dialogue and discussion.
- The new interactive Global Discovery Series provided alumni with remote options for exploring the world.

WITH EXPANSIVE COMMUNICATION TOOLS

Penn Alumni launched

MyPenn, a dynamic new
platform connecting alumni to
each other and the University.





The new bi-monthly Red and Blue Online Sunday Edition reached more alumni readers than ever, with far above average open rates of 30%.



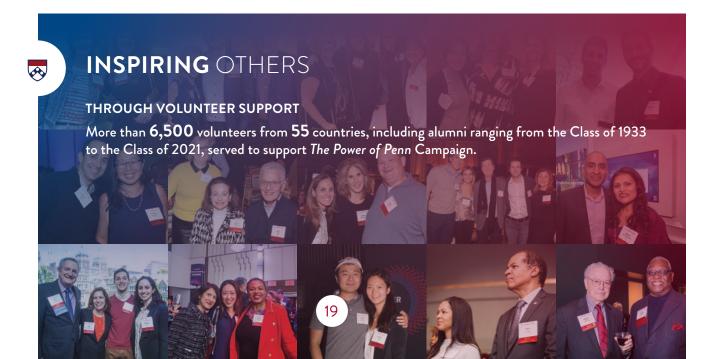
The Pennsylvania Gazette expanded readership with improved digital access—achieving 112,000 unique annual views and a 27% increase in social media audiences.



WITH

ADMISSIONS AND CAREER PROGRAMS

- During the 2021 admissions cycle, more than 10,000 alumni supported Penn's efforts to offer interviews to 45,000+ prospective students from across the globe.
- First-generation and/or lower-income Penn students gained new insights and support from alumni of similar backgrounds through Penn FLASH, a new studentcentered mentorship program.
- Alumni and students connected in new ways through the virtual Career Industry and Networking Series, focused on an array of professional fields.



ANNUAL GIVING

Annual giving has been an enduring high priority for the University and will continue to be so going forward. Through gifts of all sizes, alumni, parents, students, and friends who donate to Penn's 23 annual giving funds make an astounding collective impact each year.

PENN DONORS GAVE MORE THAN

\$692.2 million

to annual giving funds during *The Power of Penn* Campaign, exceeding the Campaign goal of \$580 million for this critical area of support.

Thanks to vital annual giving programs across the University, Penn can:

- Offer more scholarships to undergraduate and graduate students
- Recruit outstanding faculty
- Bolster emerging research
- Deliver new courses and other learning resources
- Provide critical support for athletics
- Sustain and grow our world-class arts and cultural centers









THE BENJAMIN FRANKLIN SOCIETY (BFS) recognizes donors for their enduring leadership and support of at least \$2,500* or more to The Penn Fund and other annual giving programs across the University each fiscal year.



BFS membership grew to nearly 20,000.

More than

10,00

donors became new
BFS members.

Over

3,000

donors joined the

BFS Ambassador level by contributing \$25,000

to annual giving.

More than

4,500

young alumni donors
gave to various annual funds
at the BFS level.



*and at introductory levels for recent graduates



SCHOOL AND CENTER ANNUAL GIVING PROGRAMS

Twenty-three programs ensure school Deans and center Directors have the means to jump-start new initiatives and the flexibility to meet emerging, and sometimes unanticipated, needs.

For example, in March 2020, annual giving funds enabled the Penn Libraries to quickly forge the path for remote learning by increasing digital services and online access to resources for faculty and students across Penn.



Expert staff, like Brigitte Weinsteiger, Associate Vice Provost for Collections and Scholarly Communication, play a fundamental role in facilitating user access.



77,000+ **PARENTS**

participated in annual giving during the Campaign, contributing over

\$130,6 million

1,600+ **PARENTS**

joined at the BFS Founders level by giving \$10,000 or more

GIFT PLANNING

During the Campaign,
many alumni and friends
worked with the Office of
Gift Planning to integrate
charitable giving into
their long-term estate,
tax, and financial planning,
making gifts including bequests,
charitable trusts and gift annuities,

and retirement plan interests. These donors have made a lasting impact at Penn and are recognized as members of the Harrison Society. Other generous donors made gifts in the form of real estate, complex financial assets, and gifts in kind.



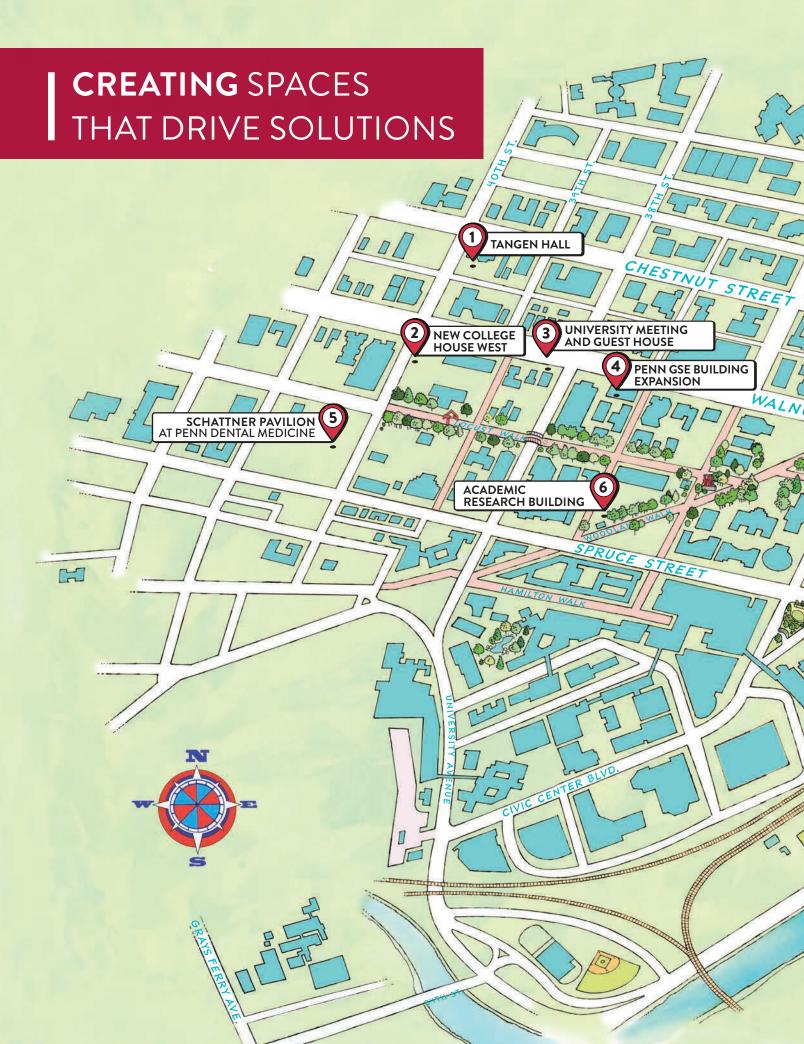
Gifts in kind—of artwork, books, and culturally significant collectibles added depth to the University art collection, the Penn Libraries, the Penn Museum, and more.

2,946

individuals joined the Harrison Society by naming Penn as a beneficiary of their will, trust, retirement plan, or life insurance policy, bringing the Society's membership to

5,081.









1 TAI

TANGEN HALL

Building on Penn's rich culture of innovation,
Tangen Hall serves as a launchpad for student
entrepreneurship, centralizes campus-wide resources,
and provides students with the tools, testing grounds,
and spaces they need to grow their ideas into scalable
businesses. In addition to signature entrepreneurship
programs such as Venture Lab, Tangen Hall
houses dynamic academic centers in a range of
disciplines, including the Stevens Center for Innovation
in Finance, the Harris Family Alternative Investments
Program, and the Jay H. Baker Retailing Center.

COMPLETED: FALL 2020



NEW COLLEGE HOUSE WEST

Designed to provide undergraduates with a vibrant living-and-learning experience, Penn's newest College House enables the University to house all first- and second-year students on campus. New College House West's spaces and programming will promote community and inclusion, while its common green, native tree species, rain gardens, and green roofs reflect Penn's commitment to sustainable design.

COMPLETED: SUMMER 2021







UNIVERSITY MEETING AND GUEST HOUSE

A historic West Philadelphia house takes on new life as a premier venue for distinguished guests and gatherings of University leadership, providing comfortable, modern, and secure meeting spaces, offices, and residential suites on campus. The renovation preserved the 1899 Queen Anne-style twin façade while expanding the building to the south with a striking contemporary design.

COMPLETED: APRIL 2021



PENN GSE BUILDING EXPANSION *

The Graduate School of Education (GSE) capital expansion project will nearly double the size of the School's on-campus home and update existing facilities to meet the changing needs of preparing education leaders and practitioners in the 21st century. Plans include more flexible classrooms, collaborative learning environments, a makerspace, a media lab, and ample student study and lounge areas.

ESTIMATED COMPLETION: SUMMER 2023











SCHATTNER PAVILION AT PENN DENTAL MEDICINE

The Schattner Pavilion connects the three buildings of the Penn Dental Medicine campus—the historic Thomas Evans Building, the Leon Levy Center for Oral Health Research, and the Schattner Center—bringing research, teaching, and practice together like never before. The 3,300-square-foot Pavilion extends beyond the existing atrium of the Schattner Center and encloses a portion of courtyard behind it, creating a dynamic new space for public gatherings on the ground level and a patient waiting area above it.

COMPLETED: AUGUST 2018



ACADEMIC RESEARCH BUILDING

Wharton equips the next generation of global leaders to apply an analytical mindset and use data to inform decision-making. By bringing the School's analytics, research, and teaching together under one roof, the Academic Research Building has become the home for Analytics at Wharton. Offering an ideal environment for collaboration and discovery, the Academic Research Building includes classrooms, group study rooms, academic departments and research centers, and open gathering spaces for members of the Wharton community.

COMPLETED: WINTER 2020/2021







PENN MUSEUM TRANSFORMATION

In 2017, the Penn Museum launched its largest makeover in more than a century—a top-to-bottom renovation that is transforming how visitors engage with its ancient treasures. Renovations include a new home for the iconic Sphinx in the Main Entrance; the creation of new galleries for Africa, the Middle East, and Mesoamerica; and the restoration of the Harrison Auditorium. In the next phase, the Museum will reimagine its world-class Ancient Egypt and Nubia Galleries.

PHASE ONE COMPLETION: NOVEMBER 2019 PHASE TWO ESTIMATED COMPLETION: 2024



PAVILION AT THE HOSPITAL OF THE UNIVERSITY OF PENNSYLVANIA

The Pavilion, Penn's new 17-story inpatient hospital, has been designed to deliver the most advanced care today while ensuring innovation in health care well into the future. Rooms are equipped to flex between intensive and basic care unit setups, and the Pavilion features an interchangeable platform to readily shape and adapt to evolutions in patient care technology.

ESTIMATED COMPLETION: FALL 2021







JANE AND DAVID OTT CENTER FOR TRACK & FIELD *

This planned 73,000-square-foot structure will be located adjacent to the existing Hollenback Center near the South Street Bridge. Designed specifically for track and field, it will include a six-lane, 200-meter banked track, an eight-lane sprint track, dedicated areas for field events, and seating for spectators during competitions.

ESTIMATED COMPLETION: SPRING 2024



VAGELOS LABORATORY FOR ENERGY SCIENCE AND TECHNOLOGY *

With seven floors of highly functional, flexible, and efficient lab space, the Vagelos Laboratory for Energy Science and Technology will offer Penn scholars an exceptional environment in which to develop sustainable solutions to global energy concerns. Shared between Penn Arts & Sciences and Penn Engineering, the state-of-the-art facility includes indoor and outdoor spaces designed to spur collaboration and community building.

ESTIMATED COMPLETION: SUMMER 2024







DATA SCIENCE BUILDING AT PENN ENGINEERING *

The Data Science Building at Penn Engineering will house next-generation classrooms for hybrid learning and state-of-the-art research facilities, creating a hub for scholars and students from disciplines across campus and beyond. The new building will give members of the Penn community access to the tools and technology they need to use data to conduct in-depth investigations and bring together new perspectives that advance our understanding of the world.

ESTIMATED COMPLETION: SUMMER 2024



PENN BOATHOUSE*

Penn has one of the landmark boathouses on Philadelphia's iconic Boathouse Row. The planned revitalization will give Penn rowers the improved facilities they need to train and compete. The project will preserve the historic character of the 19th-century building while increasing square footage, upgrading infrastructure, and expanding and renovating common areas, training rooms, and team spaces for Penn's varsity rowing programs.

ESTIMATED COMPLETION: SUMMER 2022



ANNENBERG SCHOOL FOR COMMUNICATION

At a time when communication has never been more important—or imperiled—the Annenberg School has solidified its place as the standard-bearer for educational excellence, scholarly research, and interdisciplinary collaboration through *The Power of Penn* Campaign. Today, the School is poised to ask and answer the questions that will shape and improve our lives for decades to come.







Philanthropy established the Annenberg School more than 60 years ago, and the generosity of donors sustains our ability to ask and answer some of the most crucial questions facing our society.

- JOHN L. JACKSON, JR.

Walter H. Annenberg Dean, Annenberg School for Communication; Richard Perry University Professor

5,938 donors
\$8.5 MILLION RAISED

» HIGHLIGHTED ACCOMPLISHMENTS



CREATED FIVE NEW ACADEMIC CENTERS where faculty and students can pursue collaborative research on complex topics such as digital culture, a free press, media and inequality, and health communication.



HIRED SIX NEW FACULTY MEMBERS who are changing the face of research across a wide range of communications fields, including political communication; the intersection of race, gender, and media; and computational social science.



EMBRACED MARGINALIZED VOICES by broadening diversity and inclusion across the Annenberg School through recruitment and hiring, by expanding the definitions of scholarly production, and with the ongoing pursuit of equity and justice in the academy and beyond.

The Annenberg School has expanded the definitions of scholarly production, teaching students to use techniques from film, journalism, art, and other disciplines as part of their

research.



INVESTED IN FUTURE LEADERS by offering doctoral students a fully funded education for five years, as well as generous stipends that enable them to conduct and publish new research, present their work internationally, and build strong foundations as scholars and researchers.





Thanks to The Power of Penn Campaign, Penn Arts & Sciences is advancing our tradition of excellence across the liberal arts. We are more engaged than ever and deeply committed to advancing knowledge that matters to our world and preparing students to be the critical thinkers, explorers, makers, and innovators who shape our future.

STEVEN J. FLUHARTY Dean, Penn Arts & Sciences; Thomas S. Gates, Jr. Professor of Psychology, Pharmacology, and Neuroscience

11,246 DONORS \$565.6 MILLION RAISED

» HIGHLIGHTED ACCOMPLISHMENTS



TRANSFORMED THE FUTURE OF ENERGY SCIENCE at Penn with prominent faculty hires, the Vagelos Institute, and the new Vagelos Laboratory for Energy Science and Technology—a cross-disciplinary physical hub for cutting-edge energy research.



STRENGTHENED RESEARCH AND UNDERGRADUATE LEARNING through support for wide-ranging academic centers including the Andrea Mitchell Center for the Study of Democracy, the Wolf Humanities Center, the Price Lab for Digital Humanities, and MindCORE, Penn's hub for the integrative study of the mind.



ENHANCED SCHOLARLY LEADERSHIP at all levels and across disciplines through new endowed professorships that amplify the eminence and diversity of our faculty.



ADVANCED THE PURSUIT OF AN EQUITABLE FUTURE through support for the Center for the Study of Ethnicity, Race, and Immigration and the Making a Difference in Diverse Communities program.



INCREASED EDUCATIONAL OPPORTUNITY AND ACCESS by adding over \$113 million to the School's undergraduate financial aid endowment, thanks to 269 gifts during the Campaign.

| PENN ARTS & SCIENCES

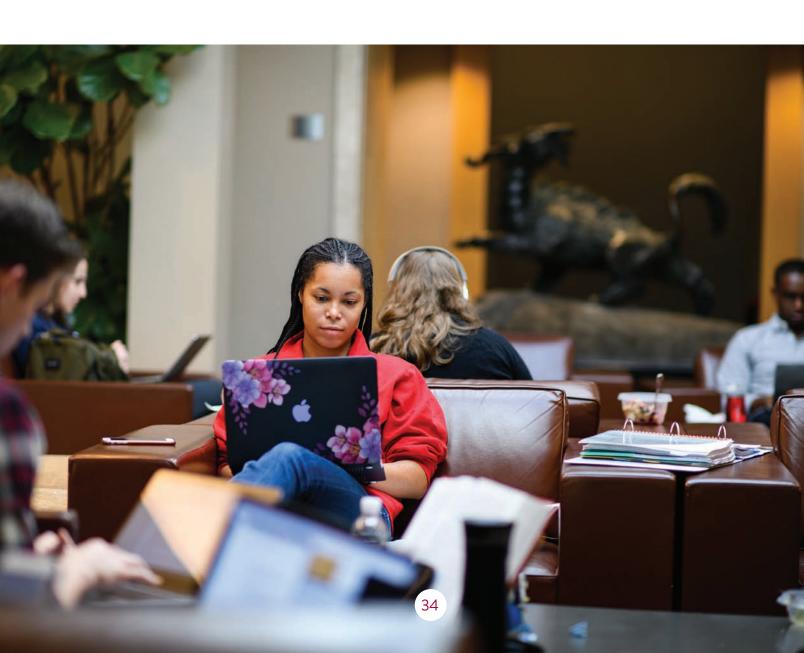
The Power of Penn Campaign has fueled Penn Arts & Sciences' vision for advancing the liberal arts core that drives collaboration and innovation within and beyond traditional disciplines. With tremendous support for longstanding priorities and new initiatives, Penn Arts & Sciences—the University's largest undergraduate school—is strengthening our diverse faculty, empowering talented students, and assisting dynamic scholars to transcend new frontiers of knowledge and create a legacy of impact in today's rapidly changing world.

▼ Vagelos Professor in Energy Research Karen Goldberg is among the many bold leaders driving energy and sustainability solutions at Penn Arts & Sciences.



| PENN | CAREY LAW

The University of Pennsylvania Carey Law School is empowering its students to pursue impactful careers and catalyze positive change throughout the legal profession. Thanks to *The Power of Penn* Campaign, including the transformational generosity of the W. P. Carey Foundation and the Robert and Jane Toll Foundation, Penn Carey Law is forging a new brand of legal education by expanding cross-disciplinary opportunities through our innovative curriculum, increasing access to our first-class academic experience through financial aid, broadening pathways to service for students who will change the world for the better, and recruiting a diverse faculty roster of scholars engaged in cutting-edge legal thought.







We understand that the practice of law is evolving, and future lawyers will need more than an understanding of legal principles for success. As we look beyond this Campaign to the future, we are committed to providing a cross-disciplinary education with top faculty scholars in the field that advances access to justice.

 THEODORE W. RUGER Dean and Bernard G. Segal Professor of Law, University of Pennsylvania Carey Law School

> **7,482** DONORS \$281.3 MILLION RAISED

HIGHLIGHTED ACCOMPLISHMENTS



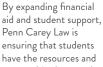
STRENGTHENED CROSS-DISCIPLINARY OPPORTUNITIES by expanding jointdegree, certificate, and Master in Law programs, and launching the Future of the Profession Initiative to generate a dynamic, holistic vision for the future of legal education.



INCREASED ACCESS to a Penn Carey Law education by expanding student financial support by 83 percent, accelerating an upward trajectory for both need-based and merit aid in the years ahead.



CREATED AND BROADENED PATHWAYS TO PUBLIC INTEREST and government careers by dramatically expanding the Toll Public Interest Scholars and Fellows Program to double the number of public interest graduates in the coming decade while also strengthening our commitment to advance social justice and preserve democracy and the rule of law.



careers.

mentorship they need to pursue fulfilling legal



RECRUITED AND RETAINED PREEMINENT FACULTY AND SCHOLARS through new endowed positions and increased faculty support, enriching our academic community and enhancing our leadership in new and emerging areas of the law.



This Campaign has positioned our extraordinary school to build upon our leadership role. We've fortified our reputation for innovation and created new pathways toward improved and more equitable oral health. At the same time, we've expanded the impact of our research and drawn attention to what should be obvious to all: oral health matters.

MARK S. WOLFF
 Morton Amsterdam Dean, School of Dental Medicine

3,727 DONORS
\$70 MILLION RAISED

» HIGHLIGHTED ACCOMPLISHMENTS



REVOLUTIONIZED THE FUTURE OF DENTAL EDUCATION AND TREATMENT through new and upgraded facilities, including the Robert I. Schattner Clinic, the Henry Schein Cares Clinic, the Care Center for Persons with Disabilities, and two new digital design centers.



POSITIONED PENN TO MAKE TOMORROW'S BREAKTHROUGHS IN ORAL HEALTH by recruiting world-class experts in dental ceramics, oral medicine, biofilm, the oral microbiome, bone biology, and periodontics.



EXPANDED ACCESSIBILITY AND OUTREACH TO DIVERSE COMMUNITIES across Philadelphia, by adding a new care site at Puentes de Salud, expanding two established sites at Mercy LIFE and Sayre Health Center, and acquiring a new PennSmiles mobile dental care van.



REACHED TENS OF THOUSANDS OF ORAL HEALTH PROVIDERS around the world through our continuing education programming and online Coursera courses.



LAUNCHED THE CENTER FOR INTEGRATIVE GLOBAL ORAL HEALTH, which will bring specialists in multiple fields together to raise awareness about the critical link between oral health and overall health and explore innovative approaches to the prevention and treatment of dental disease.

PENN DENTAL MEDICINE

The Power of Penn Dental Medicine Campaign has produced seismic changes in the School's ability to fulfill its mission of transforming global oral health and well-being through exceptional clinical care, innovation, education, and research. Bold new ventures are advancing dental medicine in ways that change the lives of practitioners and patients alike, while increased financial aid attracts promising young people to the field and makes their education more affordable. With the momentum generated by this Campaign, Penn Dental Medicine begins its next chapter as a school destined to lead and ready to excel.

▼ Patients with accessibility needs receive dental care uniquely tailored to them at the Care Center for Persons with Disabilities, which was funded with Campaign support.



| PENN | ENGINEERING

The Power of Penn Campaign has fueled a new period of extraordinary growth at Penn Engineering. Through increased student and faculty support, we are attracting the diverse talent required to tackle the most pressing challenges of the day. In next-generation workspaces, scholars integrate knowledge to create revolutionary medical technologies, develop efficient and renewable energy solutions, and harness data in ways we never before thought possible. Energized by the success of this Campaign, our students, faculty, and alumni are poised to invent the future.

▼ The Campaign has provided students with new opportunities to engage in cutting-edge research with faculty members who are leaders in their field. Chinedum O. Osuji (right), Eduardo D. Glandt Presidential Professor, works with a student in his research lab, which studies the structure and dynamics of soft matter and complex fluids.





The success of The Power of Penn Engineering: Inventing the Future Campaign has propelled the School to even greater heights. I'm gratified that our students and faculty will be supported with new laboratories, equipment, and spaces that inspire innovation. We will continue to recruit leaders to answer the most important questions of our time.

VIJAY KUMAR
 Professor and Nemirovsky Family Dean, School of Engineering and Applied Science

7,269 DONORS \$250.3 MILLION RAISED

» HIGHLIGHTED ACCOMPLISHMENTS



TRANSFORMED THE FUTURE OF DATA SCIENCE with the planned construction of a leading-edge education and research facility. Thanks to a historic lead gift from Harlan M. Stone, C'80, PAR'13, the Data Science Building will unite researchers and students throughout the University, the local community, and beyond.



INCREASED ACCESS FOR AIDED ENGINEERING STUDENTS through the A. James Clark Scholars Program, which combines innovative coursework, service learning, and internships to create a unique educational experience for talented students from traditionally underrepresented backgrounds, including first-generation college students.



SURPASSED THE GOAL OF 20 NEW ENDOWED FACULTY POSITIONS, enabling Penn Engineering to attract and retain preeminent scholars who enrich the classroom experience and foster innovative explorations and partnerships.



CELEBRATED EXTRAORDINARY ENGAGEMENT as hundreds of alumni, students, parents, and friends unlocked three consecutive *February Challenge* gifts for Engineering Annual Giving and contributed to the overwhelming success of the School's Campaign.



Penn GSE is powering the future of education with a new generation of trailblazers—from educators to entrepreneurs. We are developing new and replicable models that meet the needs of urban communities, integrate with health and social services, bring cutting-edge instructional approaches to students, and enrich education professionals.

PAM GROSSMAN
 Dean, Graduate School of Education and George and Diane Weiss Professor of Education

4,133 DONORS
\$98.3 MILLION RAISED

» HIGHLIGHTED ACCOMPLISHMENTS



MADE A GSE EDUCATION MORE AFFORDABLE by initiating need-based aid for the first time and by increasing financial aid offerings to master's students by approximately 44 percent over the past three years. GSE expects to grow these awards with an additional \$3.25 million recently committed and designated for scholarship.



CREATED A NEW HUB FOR 21ST-CENTURY TEACHING AND LEARNING with a state-of-the-art building expansion—the School's first new construction in 50 years.



INCREASED SUPPORT FOR PIONEERING GSE FACULTY who are leading the way in teacher education, racial literacy, digital learning, and other areas. During the Campaign, the School established four new professorships to support its world-class faculty.



DEEPENED INNOVATION AND PROFESSIONAL DEVELOPMENT IN EDUCATION for practitioners and leaders through Catalyst @ Penn GSE, a center where professionals across sectors come together to create a better educational future, and the Center for Professional Learning, which offers dynamic learning opportunities.

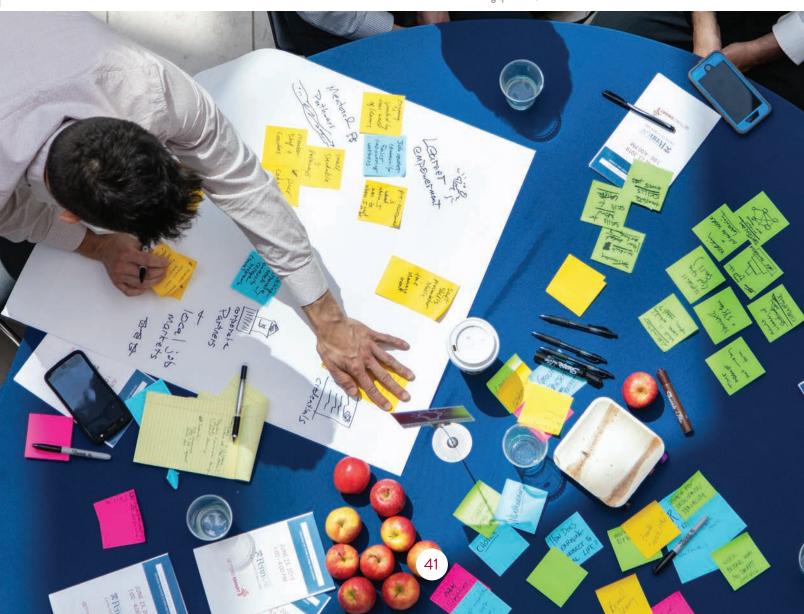


SHAPED LEARNING IN A CHANGING WORLD through the Learning Sciences and Technologies program, which offers faculty expertise in data, computing, makerspaces, science, and digital tools and has generated over \$30 million in research funding.

GRADUATE SCHOOL OF EDUCATION

Penn's Graduate School of Education (GSE) is reenvisioning how to prepare educational leaders for the 21st century. Strengthened by *The Power of Penn* Campaign, Penn GSE has reimagined its campus footprint, improved its ability to recruit and support the best students and faculty, nurtured the most promising big ideas, and accelerated its impact in Philadelphia and around the world by preparing the next generation of leaders who are transforming education to address the challenges of the future.

▼ Campaign gifts created dynamic new research and learning opportunities for future educators and change agents who are redefining the future of education. For example, Catalyst @ Penn GSE brought together leaders across sectors for a conversation exploring the future of work and learning (pictured).





Penn Medicine is revolutionizing health care in an ever-changing world, and *The Power of Penn Medicine* Campaign has transformed our efforts. From our laboratories to our hospitals, we are breaking new ground in understanding and treating the most challenging medical conditions and offering the very best in patient care. Campaign gifts have accelerated life-changing research, funded the construction of a state-of-the-art new hospital, and enabled us to recruit the finest students and faculty who are changing the face of medicine. Today, Penn Medicine leads the way in educating the next generation of skilled practitioners who are pushing the boundaries of discovery for the benefit of humankind.

▼ In August 2018, the University celebrated FDA approval of the breakthrough medication Kymriah™ for the treatment of certain forms of leukemia and lymphoma. The discovery propelled the ImmunoRevolution at Penn Medicine as bright minds harness the power of the immune system to fight the deadliest diseases, especially cancers. Visionary generosity from Penn's donors fuels pioneering scientists who are transforming hope into healthier lives for patients around the world.





When you have the power to revolutionize medicine, it's imperative to seize every opportunity — and thanks to the thousands of philanthropic partners and friends of The Power of Penn Medicine Campaign, we have been able to bring new hope to patients today while also creating a world where every family, every community, will have access to good health.

J. LARRY JAMESON

Executive Vice President, University of Pennsylvania for the Health System; Dean, Perelman School of Medicine

116,232 DONORS

\$1.68 BILLION RAISED

» HIGHLIGHTED ACCOMPLISHMENTS



ADVANCED BIOMEDICAL RESEARCH with more than \$1 billion raised, including more than \$200 million in support of Penn's ImmunoRevolution, which is developing novel ways to harness the immune system to treat cancer and other diseases.



RESPONDED RAPIDLY AND POWERFULLY TO COVID-19 NEEDS. Penn's research on mRNA helped in the development of COVID-19 vaccines, while more than 1 million telehealth visits and an expansion of at-home cancer treatments put quality care front and center despite social distancing.



CREATED 64 NEW ENDOWED PROFESSORSHIPS that will help Penn Medicine attract and retain preeminent faculty for generations.



EXPANDED ACCESS TO MEDICAL CAREERS, with \$65 million raised for student aid and the creation of the Perelman School of Medicine's first scholarships for MD/PhD students.



REVITALIZED THE LANDSCAPE OF MEDICAL EDUCATION, RESEARCH, AND CARE AT PENN with the opening of the Henry A. Jordan M'62 Medical Education Center, the expansion of laboratory space to quickly scale up SARS-CoV-2 research, and the construction of the Pavilion at the Hospital of the University of Pennsylvania.





At Penn Nursing, we are creating the future with a new generation of health innovators. Thanks to The Power of Penn Campaign, Penn Nursing is at the forefront of changemaking, creating a resilient, diverse workforce ready to make the world healthier and more equitable.

ANTONIA M. VILLARRUEL
 Margaret Bond Simon Dean, School of Nursing

4,305 DONORS
\$63.1 MILLION RAISED

» HIGHLIGHTED ACCOMPLISHMENTS



INCREASED FINANCIAL AID for students pursuing an Accelerated Bachelor of Science in Nursing or Master of Nursing, thanks to a matching gift from Board of Advisors Chair Andrea B. Laporte, Nu'69.



ESTABLISHED THE AMY GUTMANN LEADERSHIP SCHOLARS PROGRAM, which will fund 10 exceptional nursing students annually. The program will support the most talented and diverse nursing students, including first-generation college students who are eager to make a lasting impact in underserved communities.



LAUNCHED INNOVATIVE COMMUNICATIONS AND ENTREPRENEURSHIP INITIATIVES including the Amplify Nursing podcast, the Penn Nursing Story Slam, and the Innovation Accelerator program, all of which encourage students, faculty, and alumni to dream big and think differently about nursing and related opportunities.



ESTABLISHED GROUNDBREAKING NEW FACULTY POSITIONS including the new Director of Innovation and a new Penn Integrates Knowledge professorship—a cross-disciplinary appointment that will be housed partially at Penn Nursing.

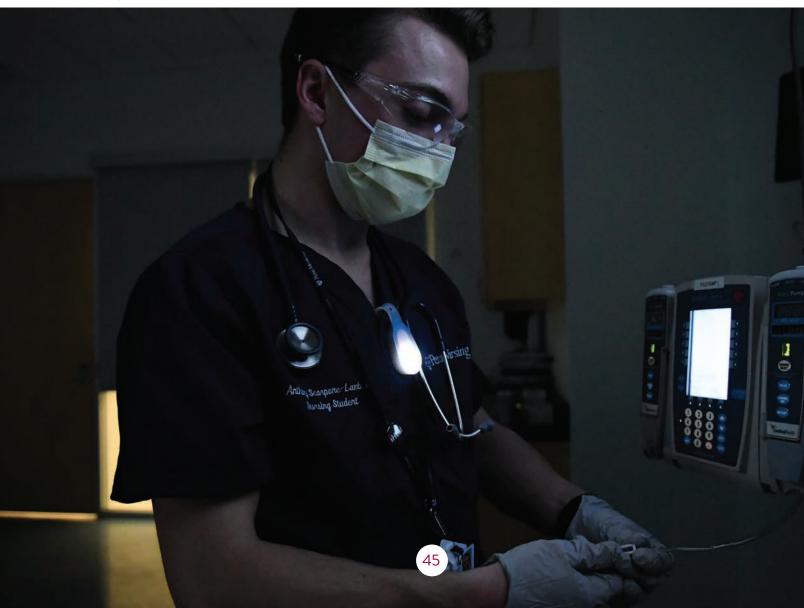


ESTABLISHED GLOBAL FELLOWSHIPS designed to catalyze personal and professional growth and leadership for students and alumni through opportunities to work on select projects with organizations operating globally.

SCHOOL OF NURSING

Nurses are natural problem solvers—and Penn nurses doubly so. At the bedside, in the research lab, in the boardroom, and in the halls of government, Penn nurses, nurse-scientists, and midwives disrupt structural inequities in health care and advance science. *The Power of Penn* Campaign has supercharged Penn Nursing's mission to prepare dynamic nursing leaders who are change-makers, providing increased support for diverse students, and funding to implement innovative curriculum changes and cutting-edge lab enhancements. Penn Nursing is the place for students who want to be at the forefront of discovery, research, and developing answers to health care's biggest challenges.

▼ Penn Nursing student Anthony Scarpone-Lambert, Nu'21, Gr'24 (pictured) won a President's Innovation Prize for developing uNight Light, a wearable light for nurses that lessened disruptions to patients. As a Hillman Scholar in Nursing Innovation, Scarpone-Lambert has flourished in Penn Nursing's environment of entrepreneurship.



SCHOOL OF SOCIAL POLICY & PRACTICE

For more than a century, Penn's School of Social Policy & Practice (SP2) has been a driving force for positive impact in the world. Thanks to *The Power of Penn* Campaign, the School has been able to increase financial aid for students and advance timely, groundbreaking new research related to some of society's most prominent current challenges. New endowed professorships, support for centers, and renovated physical spaces are also bolstering SP2's social change leaders in their teaching, research, and practice, ensuring the School's continued leadership in the pursuit of social innovation, impact, and justice.

▼ Galvanized by Campaign support, SP2 is preparing the next generation of students to design solutions for a more equitable and just society. At the Center for Guaranteed Income Research, Assistant Professor Amy Castro, SW'04 (pictured, center) works across disciplines to find solutions to economic inequality.







In no uncertain terms, strategic philanthropy is crucial in making our School's vision a reality. Every day, impactful giving directly enables SP2 to deliver a preeminent education, remove financial barriers for our remarkable students, and discover tangible solutions to the most demanding social inequities of our time.

SARA S. BACHMAN
 Dean, School of Social Policy & Practice

2,751 donors
\$48.4 million raised

» HIGHLIGHTED ACCOMPLISHMENTS



REDUCED FINANCIAL BARRIERS for extraordinary students from diverse backgrounds by launching the SP2 Social Justice Scholars Program, which offers full-tuition scholarships and uniquely focused curricula on racial justice, anti-colonialism, and abolitionist futures.



ADVANCED THE WORK OF THE CENTER FOR HIGH IMPACT PHILANTHROPY, which has been crucial in directing donor support to initiatives relating to mental health and addiction, strengthening democracy, and increasing community-based health initiatives during the pandemic.



CREATED A CONTEMPORARY AND COLLABORATIVE HUB OF INTERDISCIPLINARY ENGAGEMENT in SP2's main building lobby. The new and improved space was funded exclusively through the generosity of SP2 board members, past and present.



LAUNCHED THE CENTER FOR GUARANTEED INCOME RESEARCH, where groundbreaking thought-leaders can conduct research that will advance our understanding of cash transfer programs, add to economic mobility scholarship, and further our efforts to create modern policies around income inequality.



NURTURED THE ACTIONABLE INTELLIGENCE FOR SOCIAL POLICY PROGRAM, which uses data to help government agencies and researchers better understand the complex needs of the people and communities they serve.



The Power of Penn Vet is true to our roots. Our layered relationship between animals and people makes us both compassionate and unique. The generous support of our alumni and donors has afforded us an extraordinary foundation—a compelling platform—from which our students, veterinarians, and scientists are transforming the veterinary profession and reimagining the world.

ANDREW M. HOFFMAN
 Gilbert S. Kahn Dean of Veterinary Medicine

13,064 DONORS
\$148 MILLION RAISED

» HIGHLIGHTED ACCOMPLISHMENTS

sm Im

ENHANCED CLINICAL CARE by opening the Richard Lichter Emergency Room at Ryan Hospital, the small animal hospital in Philadelphia. Enhanced skills-based learning by raising support for the Advanced Imaging and Translational Center and the Gail P. Riepe Center for Advanced Veterinary Education, both to be built at the New Bolton Center campus in Kennett Square, Pennsylvania.

ESTABLISHED FOUR NEW ENDOWED PROFESSORSHIPS to attract and retain exceptional clinicians and scientists who are changing the face of veterinary medicine and bringing innovative teaching methods to the classroom.

®

INCREASED ACCESS AND OPPORTUNITY for current and future Penn Vet students, including those in our new dual-degree programs, by raising more than \$16 million in scholarship funds.

®

EXPANDED OUTREACH TO PHILADELPHIA'S ANIMAL SHELTERS by completing Shelter Medicine's Mobile Unit, a state-of-the-art mobile clinic that has increased Penn Vet's capacity to provide preventative, surgical, and medical care to pets in underserved communities.

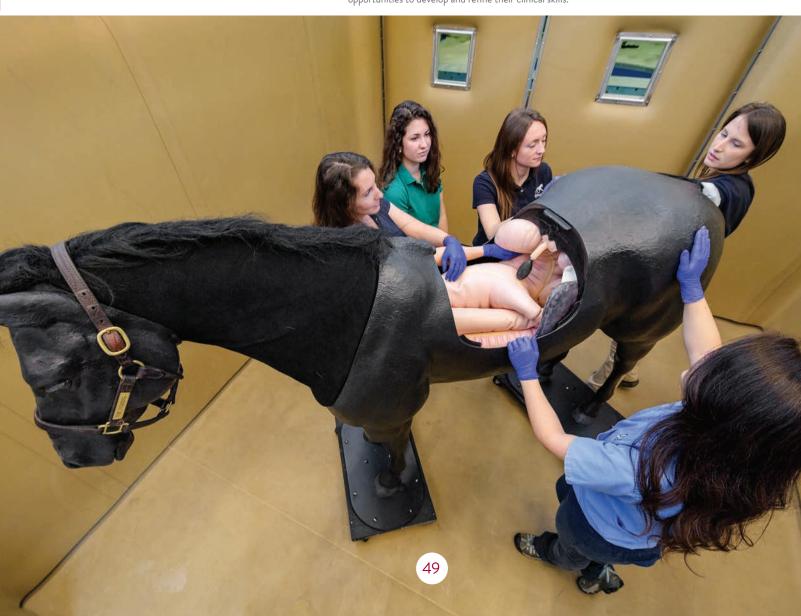
®

STRENGTHENED THE ALUMNI COMMUNITY by launching the Penn Vet Alumni Board, which advances critical work in alumni engagement and giving, professional networking, entrepreneurship, diversity and inclusion, and lifelong learning.

SCHOOL OF VETERINARY MEDICINE

Modern veterinary medicine was born at the School of Veterinary Medicine (Penn Vet). Today, bolstered by *The Power of Penn* Campaign, we are advancing boundary-breaking research, providing innovative education and clinical care, and helping to shape the future of the veterinary profession. The Campaign has galvanized our purpose to elevate the profession's role in solving global challenges. With new and expanded spaces, Penn Vet has advanced its capacity for teaching, research, and practice, while new resources have helped establish multidisciplinary, forward-looking degree programs. Our extraordinary faculty are redefining veterinary medicine, and we are attracting diverse, bright, and curious students, destined to create a healthier, more sustainable world for all species.

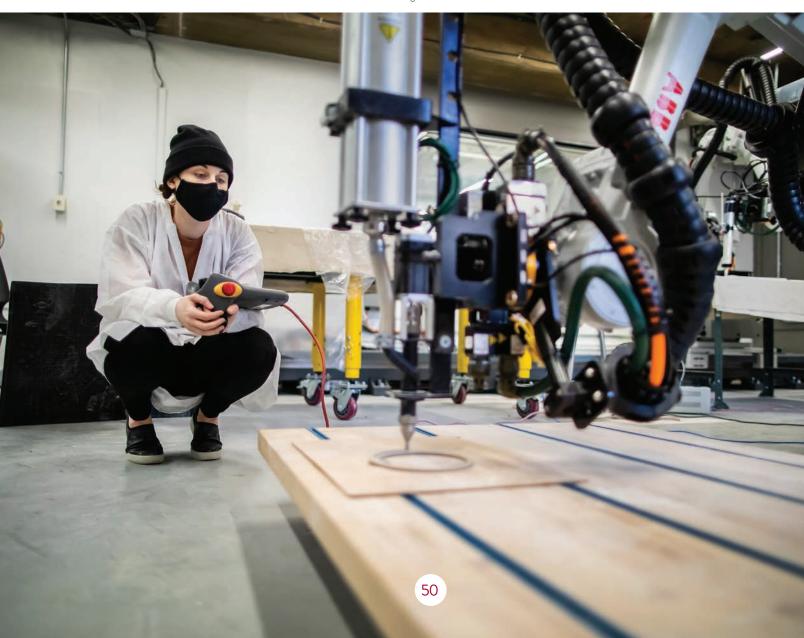
▼ The Gail P. Riepe Center for Advanced Veterinary Education, now under development at Penn Vet's New Bolton Center campus, will include simulation models that give students hands-on opportunities to develop and refine their clinical skills.



WEITZMAN SCHOOL OF DESIGN

Named during the Campaign and galvanized by philanthropic support, the Stuart Weitzman School of Design is poised to reshape the field and transform the communities where its alumni live and work. Increased financial aid, new academic research centers, and cutting-edge laboratories are expanding the School's capacity to translate knowledge into action and leverage its long and productive history of interdisciplinary collaboration to take on the world's greatest challenges in the realm of the built environment.

▼ The new robotics lab at Meyerson Hall puts students at the forefront of design and manufacturing. The lab is the base of operations for the Master of Science in Design: Robotics and Autonomous Systems degree, one of the few such programs in the world for graduate architecture students.





The Weitzman School of Design has dramatically increased its capacity to equip the next generation of artists, architects, landscape architects, planners, and preservationists to transform the built environment for the benefit of all. We have expanded opportunities for our faculty to produce timely research in the public interest and given our graduates new freedom as they enter their chosen professions.

FREDERICK "FRITZ" STEINER
 Dean and Paley Professor, Stuart Weitzman School of Design

3,468 donors EXCEEDED \$52 MILLION GOAL

» HIGHLIGHTED ACCOMPLISHMENTS



CREATED NEW PATHWAYS TO DESIGN PROFESSIONS by expanding financial aid, resulting in a 60 percent growth in the average aid award and over 40 new student fellowships, increasing access and diversifying knowledge creation.



ESTABLISHED SEVEN NEW ENDOWED FACULTY AND STAFF POSITIONS, solidifying our ability to attract, retain, and support the work of thought and practice leaders who teach and inspire today's students.



CREATED AND TRANSFORMED SPACES that spark invention, dialogue, and collaboration, including Stuart Weitzman Plaza, studio spaces in Meyerson Hall, the Robotics Lab, the Architectural Conservation Lab, and the Center for Architectural Conservation.



ADVANCED SOLUTIONS that address today's greatest societal challenges with the launch of new academic centers focused on energy policy, urbanism and ecology, public art, and the preservation of civil rights sites.



INCREASED COMMUNITY IMPACT through the work of the Architectural Archives, which continues to grow its collections and public programs, and PennPraxis, the consulting and community engagement arm of the Weitzman School.



The More Than Ever campaign has set the stage for Wharton's future: informing decisions through analytics, empowering entrepreneurs to launch and scale startups, and shaping the future of financial innovation. The next generation of students will be better able to access and optimize their Wharton education, while faculty deepen global understanding through their scholarship and teaching. Wharton alumni and friends are moving the School forward in the best possible way through their generosity in this campaign.

ERIKA H. JAMES
 Dean, The Wharton School;
 Reliance Professor of Management and Private Enterprise;
 Professor of Management

26,379 DONORS
\$1.07 BILLION RAISED

HIGHLIGHTED ACCOMPLISHMENTS



TRANSFORMED WHARTON'S CAMPUS by investing in new buildings and critical upgrades that improve collaboration, enhance entrepreneurship and analytics, and support learning and research outcomes across disciplines, including Tangen Hall, the Academic Research Building, Mack Pavilion, Vance Hall, the Lauder Institute, and Larry Robbins House.



CREATED ANALYTICS AT WHARTON, encompassing a major in business analytics, more than 30 courses focusing on big data, and cutting-edge interdisciplinary initiatives designed to train the next generation of business innovators.



FUELED INNOVATION IN FINANCE—one of Wharton's core strengths—through curricular innovation, investments in preeminent faculty and exceptional students, and new resources like the Stevens Center for Innovation in Finance, the Harris Family Alternative Investments Program, and the Dr. Bruce I. Jacobs Scholars in Quantitative Finance, which solidify Wharton as the standard-bearer in finance education.



POWERED ENTREPRENEURSHIP by elevating Venture Lab, which provides students across Penn with remarkable cross-disciplinary resources for each stage of the startup life cycle.

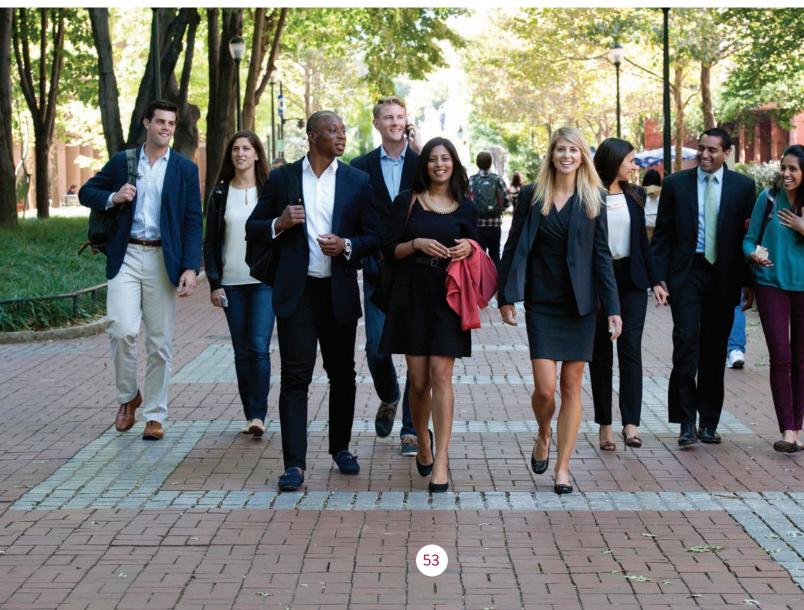


ENHANCED EDUCATIONAL ACCESS AND OPPORTUNITY for undergraduate and MBA students through scholarship and fellowship funding that allows Wharton to attract and support the best students from every background.

THE WHARTON SCHOOL

The world's biggest questions require innovative solutions. More than ever, the Wharton School is positioned to meet these emerging challenges head-on, setting its sights both broader and higher. Extraordinary campaign gifts have bolstered the people, research, education, and spaces that spark great ideas and bring them to global scale. New resources are also helping Wharton incubate entrepreneurship at Penn, power insights, and attract and support ambitious students and faculty luminaries who are transforming business as we know it.

▼ The More Than Ever campaign advanced inclusion, opportunity, and excellence by creating new scholarships and fellowships that open Wharton's doors to talented students of all backgrounds.





The Campaign allowed the Annenberg Center to deepen our support for the innovative artists who bring our stories to life. As a result, we are providing a forum for the Penn and Philadelphia communities to explore important issues and to create a space where empathy is core to the performing arts experience.

CHRISTOPHER GRUITS
 Executive & Artistic Director, Annenberg Center for the Performing Arts

1,234 DONORS
\$11 MILLION RAISED

» HIGHLIGHTED ACCOMPLISHMENTS



DIVERSIFIED AND EXPANDED PROGRAMMING through the creation of new work and collaborations with regional arts organizations, presenting 743 performances across dance, music, theatre, and film, resulting in dozens of Philadelphia premieres, debuts, and world premieres and reaching over 260,000 audience members.



FURTHER EMBEDDED THE PERFORMING ARTS ACROSS PENN through the establishment of the Brownstein Residency for Artistic Innovation, the Powell-Vandever Dance Masterclass Series, and the Executive & Artistic Director's Student Advisory Council.



INCREASED COMMUNITY OUTREACH through partnerships in children's programming, including collaborations with the Netter Center for Community Partnerships, Pilobolus @ Play, Settlement Music School, and over a dozen local arts partners for the Annual Philadelphia Children's Festival.



DEEPENED ALUMNI CONNECTIONS by hosting dozens of outreach events locally and across the country that brought thousands of alumni and friends to celebrate the arts at Penn.

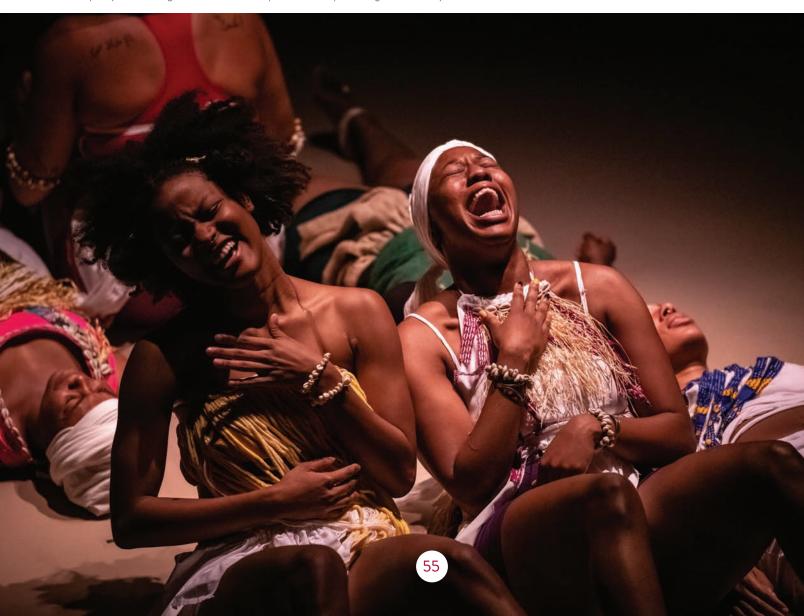


TRANSFORMED PHYSICAL SPACES to create a more welcoming and accessible environment. Through the generosity of donors, four important spaces were named, all of which benefit artists, students, and patrons alike: The Feintuch Family Lobby; The Julia Lang Mally, W'83 Stage; The Class of 1994 Studio Lobby; and The Class of 1975 Green Room.

ANNENBERG CENTER FOR THE PERFORMING ARTS

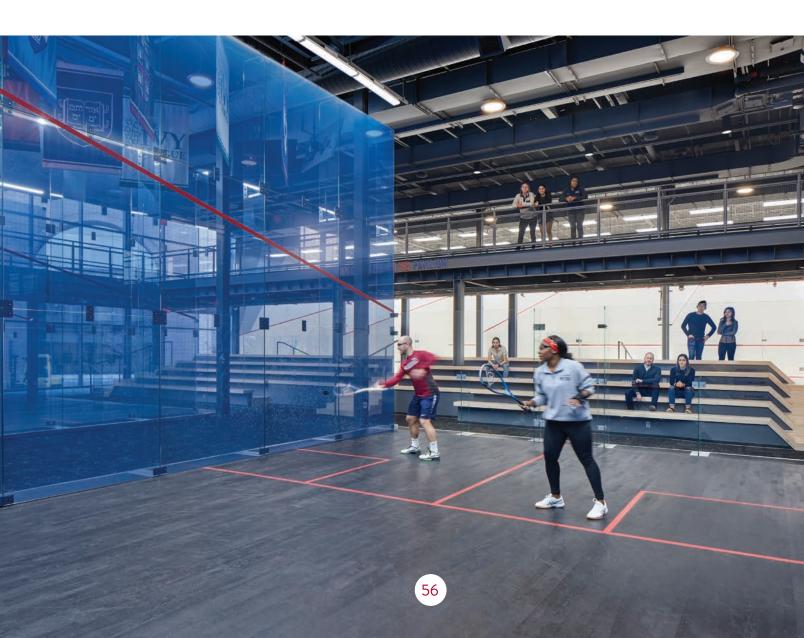
The Power of Penn Campaign has positioned the Annenberg Center to reimagine the power of performance at its most inspiring, creative, and inclusive. With dynamic leadership and an ambitious strategic plan, the Annenberg Center has distinguished itself by increasing partnerships across campus and in the community, transforming its physical space, and diversifying and expanding programming—notably adapting rapidly and smoothly to deliver live-streamed performances during the past year when in-person audiences were not possible. Propelled by momentum from the Campaign, the Annenberg Center is poised to advance an ambitious slate of new projects and priorities that will further strengthen its reputation as a vibrant and welcoming hub of artistic innovation at the heart of the University.

▼ Thanks to Campaign support, the Annenberg Center is increasingly positioned to connect diverse audiences with visionary performances like the 2019 world premiere of Vessels, a multidisciplinary piece in which seven women explore the transcendental possibilities of music during the Middle Passage. Vessels brought an impactful new collaboration to campus between the Annenberg Center and the Penn History of Slavery Project, weaving together history, performance, and contemporary issues through the transformative experience of the performing arts. Photo: Kyle Kielinski





Penn's long tradition of athletic excellence received an incredible infusion of support from the Penn Athletics alumni community. Their generosity transformed an essential part of the collegiate experience for talented Quakers across all sports—enhancing facilities, providing vital support for people and programs, and enabling new initiatives that foster leadership, wellness, and teamwork. Today, Penn Athletics sets a new standard for preparing student-athletes to grow into the leaders they will become on the field, in their communities, and throughout their careers.







The Game Onward Campaign is just another example of how Penn alumni, donors, and friends always rise to the occasion. It is your commitment to the values and mission of Penn Athletics and Recreation that has allowed us to exceed all expectations during this Campaign. Thank you.

— ALANNA SHANAHAN

T. Gibbs Kane, Jr. W'69 Director of Athletics and Recreation

16,199 DONORS \$241.2 MILLION RAISED

HIGHLIGHTED ACCOMPLISHMENTS



SECURED THE FUTURE OF VITAL PROGRAMS AND KEY POSITIONS by more than doubling the athletic-specific endowment at Penn and naming 15 staff and coaching positions through other endowments that will support Penn Athletics in perpetuity.



PROVIDED STUDENT-ATHLETES WITH BEST-IN-CLASS FACILITIES thanks to critical capital enhancements, including the Meikleljohn Baseball Stadium renovation, Penn's historic Boathouse, the forthcoming Jane and David Ott Center for Track & Field, and the transformational Penn Squash Center.



SUPPORTED ATHLETES ON AND OFF THE FIELD with the creation of 32 new Student-Athlete Experience Endowments, which enhance the student-athlete experience with operational expenses like travel, equipment, nutrition, and academic support.



for student-athletes and the Penn community at large.



OFFERED INNOVATIVE LEADERSHIP TRAINING and a specialized curriculum from expert faculty members through The Penn Athletics Wharton Leadership Academy, part of the newly named Pottruck Center for Student-Athlete Success.



I cannot overstate the transformative impact of this Campaign on ICA's commitment to championing underrecognized voices. As an incubator of innovative ideas, a laboratory where experimentation and risk-taking are part of our DNA, this extraordinary support ensures ICA continues to break ground with the radical art and unparalleled programming for which we are known.

ZOË RYAN
 Daniel W. Dietrich, II Director, Institute of Contemporary Art

668 DONORS
\$31.9 MILLION RAISED

» HIGHLIGHTED ACCOMPLISHMENTS



FEATURED EXCITING NEW EXHIBITIONS by prominent artists including Tony Conrad, Barbara Kasten, and Cauleen Smith, made possible through new exhibition funds.



CREATED STUDENT LEADERSHIP OPPORTUNITIES while making contemporary art more accessible through the creation of Pennsight, a student-led initiative in which exhibition tours are guided by undergraduate docents trained in Visual Thinking Strategies.



INCREASED COMMUNITY ENGAGEMENT, supported by the endowment of the DAJ Director of Public Engagement position and the creation of ICA Gather, a biannual series through which community arts groups are invited to organize programming in the museum space.



SECURED CURATORIAL EXPERTISE for the long term with new endowed curatorships, established through the generosity of Andrea B. Laporte, Nu'69; Brett, C'01, and Daniel Sundheim, W'99; and Marc Leder, W'83, PAR'21.

Throughout the Campaign, ICA has engaged visitors with exciting new exhibitions, including the pictured installation,

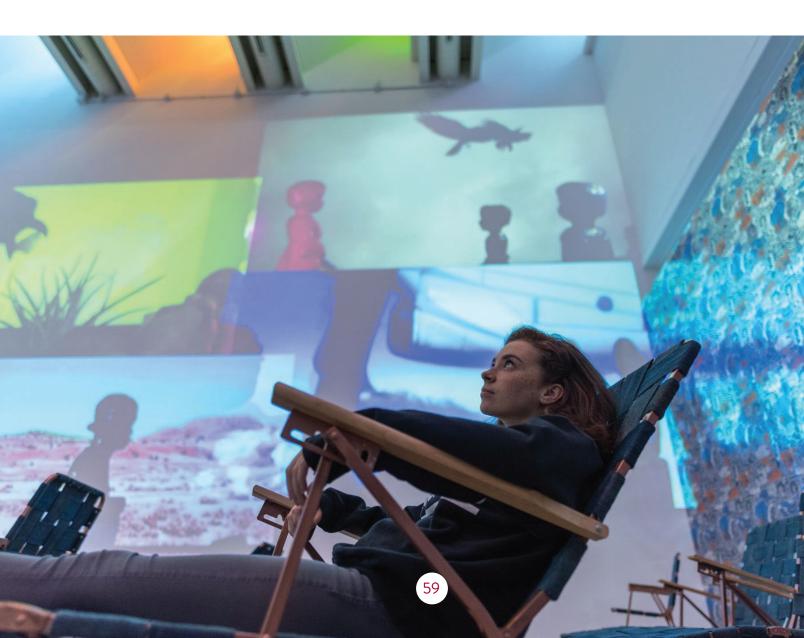
Give It or Leave It by Cauleen Smith (2018).

Photo: Constance

Mensch

INSTITUTE OF CONTEMPORARY ART

Through *The Power of Penn* Campaign, the Institute of Contemporary Art (ICA) has reinforced its capacity for encouraging engagement with art that expands our understanding of the world. New support for leadership positions and exhibitions has provided a firm platform for the future, reinvigorating ICA's work to uplift underrecognized and underrepresented artists and deepening its investment in connecting with the community. New programming is making the language of contemporary art more accessible and giving students a glimpse into careers in the art world. The ICA is a place where art can be approached critically, creatively, and collaboratively—an inviting space that is at once a research center, an incubator for innovative ideas, and a welcoming resource for Penn students and the City of Philadelphia.





The Penn Libraries is constantly evolving to meet the needs of the world today. *The Power of Penn* Campaign has enabled the Libraries to build and preserve unique collections of cultural significance and increase access to information that invites discovery. With new physical and virtual spaces, substantial investments in digitization, and increased support for online learning, the work of the Libraries has had—and will continue to have—a tremendous ripple effect on teaching, scholarship, and research outcomes. As a critical, central entity, the Libraries is now poised to play an essential role in advancing the mission of Penn and demonstrating the importance of a world united through knowledge sharing.

▼ Penn Libraries puts expanded physical and digital collections at the fingertips of students and scholars, ensuring they have the resources they need for learning and innovation.





Libraries are communities of learners, fostering a culture of innovation and creativity, empowering research and inspiring discovery. While the world changes rapidly around us, the extraordinary success of The Power of Penn Libraries Campaign elevates the ways in which we work to democratize information and increase access to knowledge.

CONSTANTIA CONSTANTINOU
 H. Carton Rogers III Vice Provost and Director of Libraries

2,198 DONORS
\$55.6 MILLION RAISED

» HIGHLIGHTED ACCOMPLISHMENTS



INCREASED ACCESS TO SCHOLARLY INFORMATION through collection acquisition, digitization, and conservation thanks to the efforts of Orrery Society volunteers who helped establish new collection funds totaling nearly \$7.7 million.



EXPANDED AND DIVERSIFIED COLLECTIONS, including the Joanna Banks Collection of African American Books and the Arthur Tress Collection of Japanese Illustrated Books, through gifts in kind that preserve and share treasures of cultural heritage for enjoyment and research around the globe.



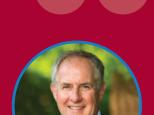
DIGITIZED PRINT AND MANUSCRIPT COLLECTIONS to create new sources for discovery and investigation at Penn and around the world, thanks to the endowment of leadership positions like the Snyder-Granader Assistant University Librarian for Digital Scholarship.



CREATED EXCEPTIONAL LEARNING ENVIRONMENTS, like the new Biotech Commons, through strategic renovation projects, resulting in cutting-edge, beautiful, and inspiring spaces for collaborative or independent study.



EXPANDED AND DEEPENED THE LIBRARIES COMMUNITY by welcoming new volunteers focused on collection development, creating a Young Alumni Board, and connecting with Penn alumni and Libraries supporters at events in person and online.



The Ever Green Campaign has helped secure the Arboretum's vital future by strengthening its fiscal stability and expanding program access for visitors of all ages. Contributions from our generous donors are sustaining the Arboretum as a premier public garden and center for horticultural research while laying the foundation for a new era of growth.

WILLIAM CULLINA
 F. Otto Haas Executive Director, Morris Arboretum

23,218 donors \$34.9 million raised

» HIGHLIGHTED ACCOMPLISHMENTS



ENDOWED TWO KEY LEADERSHIP POSITIONS, establishing a firm foundation for the Arboretum's verdant future: the Moses Feldman Family Foundation Director of Facilities and the Paul W. Meyer Chief Arborist.



INCREASED ACCESS and opportunities to engage young minds in the wonders of science and the natural world through the Education Endowment for Underserved Children and the Sally Jane Gendler Youth Education Endowment.



ENHANCED THE ARBORETUM'S LANDSCAPE by restoring and preserving popular features, including the Rose Garden, the Log Cabin, *Out on a Limb*, the Fernery, the Garden Railway, the Arboretum's many water features, and the Widener Visitor Center.



ADVANCED RESEARCH on plants and the natural world through the Arboretum's leadership work on the Mid-Atlantic Megalopolis Project, a National Science Foundation-funded collaborative that has digitized over 1 million plant specimens from the Mid-Atlantic corridor with the goal of better understanding the impact of urbanization on flora.

Young visitors to the Arboretum engage with nature during their visit to Loop de Loop, a stickwork sculpture created by artist Patrick Dougherty using hundreds of willow sticks and saplings. Providing additional opportunities for young children to engage with science and nature was an important Campaign priority.

| MORRIS | ARBORETUM

The Morris Arboretum provides sanctuary, inspiration, joy, and wonder to visitors of all ages. Through enhancements to its grounds and new educational programming for children, the *Ever Green* Campaign has strengthened the Arboretum's historic roots while ensuring its continued growth and vitality as a world-class public garden, an accessible educational resource, and a renowned center for botanical and horticultural research.





The Penn Museum has been uncovering our shared humanity across continents and millennia since 1887. Now, through *The Power of Penn* Campaign, we have dramatically reconfigured our historic building, furthered our research and technology, and developed exciting new programs enabling the Museum to unveil thousands of previously unseen artifacts, expand classroom and fieldwork opportunities for students, and make the visitor experience more welcoming, comfortable, and meaningful. By transforming our signature spaces, we are literally letting in the light to spark curiosity, wonder, and discovery for all who visit.

▼ The Penn Museum's Sphinx is front and center in the new, light-filled Main Entrance, part of the transformation of the historic building made possible with Campaign support.







The Penn Museum has been at the center of my career since my graduate school days—in my ancient Near Eastern specialty, the collection is unparalleled. Today, Campaign gifts have transformed the Museum's discovery, teaching, and galleries—and magnified our impact on the communities we serve, locally and globally.

- CHRISTOPHER WOODS

Williams Director of the University of Pennsylvania Museum of Archaeology and Anthropology

7,837 donors
\$97.4 million raised

» HIGHLIGHTED ACCOMPLISHMENTS



TRANSFORMED THE VISITOR EXPERIENCE with a new Main Entrance anchored by the largest ancient Egyptian sphinx in the western hemisphere; galleries featuring art from the Middle East, Mexico and Central America, and Africa; a restoration of the historic Harrison Auditorium; and enhanced visitor amenities.



SECURED FUNDING FOR A DRAMATIC EASTERN MEDITERRANEAN GALLERY set to open in fall 2022 and for the early phases of a spectacular installation of the Museum's ancient Egyptian tomb chapel and the only Pharaonic palace outside of Egypt.



ESTABLISHED PENN'S ROLE AS THE LEADING TEACHING CENTER FOR ARCHAEOLOGY in North America with a new lab-based Center for the Analysis of Archaeological Materials, with the facilities, materials, equipment, and expert personnel to teach and mentor students in a range of scientific techniques.



EXPANDED COMMUNITY EDUCATION INITIATIVES for all ages with new enrichment programs, including *Unpacking the Past*, a grant-funded partnership with the School District of Philadelphia that engages middle-school students and their teachers in studies of the ancient world.



ADVANCED DISCOVERY OF OUR HUMAN PAST by establishing endowed curatorial positions to support the Museum's work in the Mediterranean and ancient Mesopotamia and funding groundbreaking new research around the world.

